

Project Management

The confidence and skills to manage bigger, more complex projects

This document contains information on the:

- --- Graduate Certificate in Project Management
- --- Graduate Certificate in Project Management (IT)
- → Graduate Diploma in Project Management
- -- Graduate Diploma in Project Management (IT)



Table of contents

Program overview	4
The online student experience	6
What you can expect from each course	7
Work-connected learning	8
Program details	9
Entry requirements	10
A new future awaits you	11
Course descriptions	12
Where we rank	22

Taught by RMIT's industry experts

You'll learn proven, best practice skills from a strong network of academic and industry leaders.

100% online - accelerated model

A fast-paced way to gain the skills you need without compromising the coursework or your career.

One of Australia's longest-running Project Management programs

Over 20 years of producing in-demand graduates with strong foundations in all facets of project management.

Pathways for Generalist or Specialist IT Project Management

Choose the generalist pathway to gain a toolkit of project management skills that can be applied across a wide range of industries such as construction, mining, manufacturing and event management. Or the specialist IT pathway to gain the skills you need to manage complex IT and IS projects in fast-changing environments.



ENDORSED COURSE

Endorsed by the Australian Institute of Project Management (AIPM)

Our Graduate Diploma and Graduate Certificate in Project Management are endorsed by the AIPM. Graduates will receive automatic recognition as a Certified Practising Project Practitioner (CPPP) upon joining the AIPM.

Program overview

Develop your expertise in project management with a qualification that gives you the confidence and skills to handle complex projects in all industries.

The program provides the best, contemporary project management knowledge and is run by academics committed to excellence in the field. You'll learn how to run complex projects with a range of stakeholders, managing all phases from initiation to completion, on time and to budget.

By understanding how to balance the financial and risk components of a project with the demands of high-performing teams and the commitment to project quality, you'll gain the skills businesses demand in their drive for success.

Choose from two different pathways:

Generalist Project Management

The contemporary skills and the confidence to manage complex projects

Project managers are now required to have more contemporary knowledge and broader technical skills to map the scope of, implement and manage all aspects of complex projects. The generalist pathway in Project Management will not only equip you with the fundamental knowledge and practical skills to help you to become a more efficient project manager, but also give you the confidence to manage bigger and more complex projects in all industries.

Specialist IT Project Management

Specialist skills for a rapidly evolving industry

IT Project Managers must be more agile due to the nature of the field they work in, where changes to project scope brought on by evolutions in technology, changing stakeholder demands and the expectations of future functionality are constant. The IT specialist pathway will not only give you the strong fundamental knowledge in contemporary Project Management, but also the specialist skills to manage complex IT and IS projects in fast-changing environments.

The program courses include:

Graduate Certificate in Project Management

Introduction to Project Management

Project Management Techniques

Managing Project Teams

Project Design for Quality

Graduate Diploma in Project Management

Introduction to Project Management

Project Management Techniques

Managing Project Teams

Project Design for Quality

Evaluating and Managing Project Risk

Project Financial Management and Appraisal

Information and Technology Management

Project Initiation Management Graduate Certificate in Project Management (IT)

Introduction to Project Management

Project Management Techniques

Managing Project Teams

Agile Project Management Graduate Diploma in Project Management (IT)

Introduction to Project Management

Project Management Techniques

Managing Project Teams

Agile Project Management

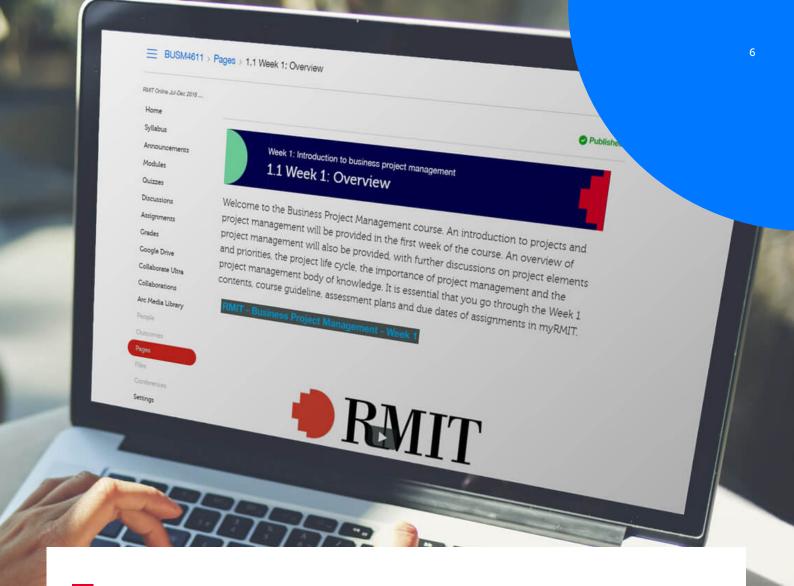
Evaluating and Managing Project Risk

Project Financial Management and Appraisal

Digital Innovation

Project Design for Quality

Full unit details can be found from page 12



The RMIT Online student experience

- A flexible student experience allows you to utilise study tools **anywhere**, **anytime**.
- Our cutting-edge learning environment means it is intuitive, well-structured and engaging.
- Industry-experienced academics are here to guide you every step of the way.
- Online doesn't mean you're alone **connect with fellow students** to share ideas, organise study groups and for further support.
- One-on-one support and assistance from our 'study concierge' keeps you motivated and helps you reach your goals.
- Build your **professional network** through the connections you make while studying.
- Graduate with a globally recognised qualification without compromising your life or career trajectory.

What you can expect from each course

Initial communication

Students can use the online forum to introduce themselves to each other and course instructors. This is where students can form 'study groups' and find information about course topics, teachers, readings, assignment key dates and grading considerations.

Learning content format

Learning materials consist of a variety of components, including video, text-based content, animations and more. Each week's content is presented and linked to learning objectives, as well as overall course goals. This provides an environment where students can monitor their progress and prepare for upcoming topics and concepts.

Synchronised study sessions

With at least one per seven-week course, these sessions bridge gaps between the content and student comprehension, and are scheduled well in advance to facilitate student planning. Times are rotated to accommodate students in multiple time zones. These sessions are also recorded and available for review purposes.

Ongoing support and re-enrolment

Each student will have a dedicated advisor to help guide and motivate you through coursework, enabling you to manage your study/work/life balance, and help keep you informed of re-enrolment for upcoming study periods. This one-on-one support continues through to graduation.

Discussion boards

The discussion boards are open throughout the duration of each course, helping to promote critical thinking and interaction. Instructors use tagging/reply features to ensure that all students get important program and course notifications. Discussions are created and moderated by the course instructor or section instructor and, depending on the course, are included in participation grades.

Assessment

While you will have no formalised oncampus exams, all RMIT postgraduate programs include rigorous assessments in the form of case studies, reports, online discussion, interaction and engagement. This ensures that all learning is valuable, authentic and applicable to your work immediately. There may be some tests, quizzes or other online assessments, however, you will not have to attend traditional on-campus examinations.

Discover RMIT online

Explore the RMIT online learning environment and get an insight into what your course and assessments will be like using Discover RMIT Online.

Sign up today

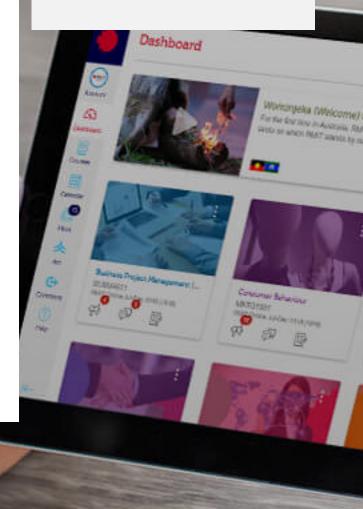
Work-connected learning

The driving force behind our project management program is the industry connections you'll make while studying. Learn from renowned academics and industry leaders, while guided by a notable advisory board of executives.

Dr Christina Scott-Young Senior Lecturer

With specialisation in project teams, leadership, diversity and resilience, Dr Scott-Young has co-authored numerous publications that are highly regarded within the industry and have been published in international journals. Some of her previous research has focused on understanding how team membership affects employees' attitudes and behaviours, and impacts both project and organisational performance. She has been providing research supervision since 2009.

RMIT University is committed to providing you with an education that strongly links formal learning with professional or vocational practice. This program is therefore committed to providing work-integrated learning (WIL), that forms an integral component in many assessments and calls for problem-based learning and critical reflection on practice.



Program details

Fees

Graduate Diploma in Project Management:

2025 tuition fees are \$4,320° per course, totalling \$34,560° for 8 courses.

Graduate Certificate in Project Management:

2025 tuition fees are \$4,320° per course, totalling \$17,280° for 4 courses.

<u>See our fees page for information</u>. Fees are listed in Australian dollars and apply to 2024 only. Fees are adjusted on an annual basis and these fees should only be used as a guide.

^Plus a capped Student Services and Amenities Fee (SSAF) based on your credit point enrolment load.

Program intakes

Six intakes annually

(January, March, May, July, August and October).

Nested qualifications

Our Graduate Diploma in Project Management encompasses courses that make up our Graduate Certificate, so should you need to exit the program early, you can still earn a postgraduate qualification.

The Graduate Diploma is also a pathway to the Master's degree for some students.

Program duration

Graduate Diploma in Project Management

8 courses | 16 months intensive part-time.*

Each course is seven weeks in duration and requires a minimum of 15–20 hours study per week.

Graduate Certificate in Project Management

4 courses | 8 months intensive part-time.*

Each course is seven weeks in duration and requires a minimum of 15–20 hours study per week.



Ready to apply?

We recommend speaking with one of our Enrolment Advisors before applying for this program. Alternatively, you can apply by logging in and following the instructions in the <u>Application Portal</u>. To ensure you select the right program in your application, please use the below program codes:

GC042KP16 - Graduate Certificate in Project Management

GC042KPIT - Graduate Certificate in Project Management (IT)

GD194KP16 - Graduate Diploma in Project Management

GD194KPIT - Graduate Diploma in Project Management (IT)

*Completion time dependent on individual study path and course availability. Please speak to a Student Advisor for more information.

Entry requirements

To be eligible for the Graduate Diploma in Project Management and the Graduate Certificate in Project Management, you must have:

- Successfully completed an Australian Bachelor degree (or equivalent overseas qualification)*, or
- A minimum of 5 years of professional work experience in a related industry.

 Applicants with professional experience at a senior level that is less than 5 years may also be considered.

To have your professional experience considered you must include in your application:

- a CV
- a statement that details your experience

*If your qualification was completed more than 10 years ago, you will need to provide evidence of ongoing professional work and/or professional development in the same discipline as the program for which you are seeking entry.

English language

You must meet the University's minimum English language requirements to be eligible for a place in this program.

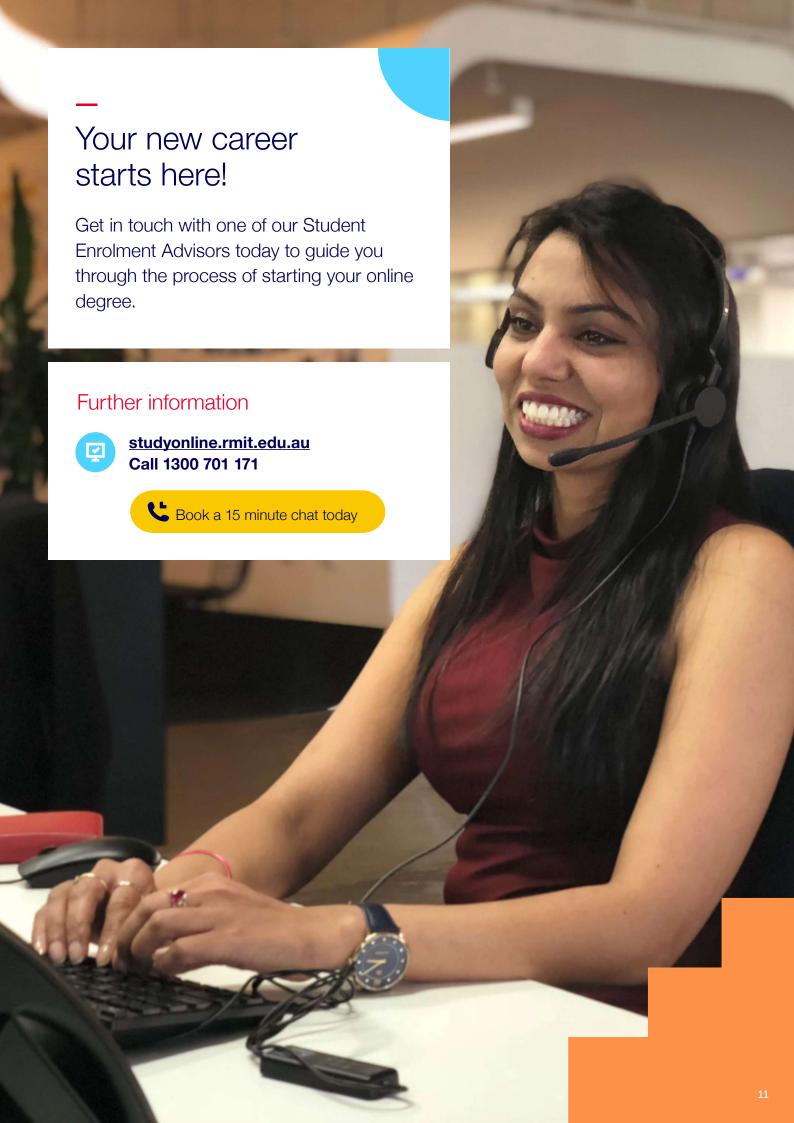
If you are a local student, refer to the English requirements for postgraduate coursework programs.

If you are an international student, refer to the English requirements and equivalency information. The program requires a minimum overall score of 6.5 with no band less than 6.0 in IELTS (Academic).

Australian student visas

RMIT's Online Graduate Certificate in Project Management and Online Diploma in Project Management do not meet Australian student visa requirements. For an Australian student visa, you must have an on-campus place in a program of study.

For more details on RMIT's on-campus programs visit rmit.edu.au.



Introduction to Project Management

Course coordinator

Rhea Chenery, Associate Lecturer-Industry Fellow

Course overview

Examine the foundational principles that underpin project management practice. You will develop your knowledge of project management techniques and how to scope, plan and manage a project. You will also analyse the legal framework that governs the practice of project management. In addition, your exposure to introductory leadership concepts and principles will develop your ability to identify and manage project team dynamics.

The prime objective of this course is to build on and develop your understanding of best practice principles and practices of project management, then develop your capacity to apply these in any commercial, industrial or professional context.

Learning outcomes

- Scope, develop and manage a project utilising appropriate project management techniques;
- Critique legal case studies in project management practice and identify the legal implications for professional practice;
- Apply best practice project management principles to assess the efficacy of project management practice in a workplace setting;
- Work as a team member and leader to produce a project plan;
- Reflect on the experience of working in a team to improve team function; and
- Undertake individual research within the field of project management.

Project Management Techniques

Course coordinator

Dr Ehsan Gharaie, Senior Lecturer

Course overview

The concept of project time and cost management is introduced and explored in this course. You will develop your management skills and expand your knowledge of how to apply these skills across diverse project management projects. You will further develop these skills by utilising specialised software. To support your learning, you will engage in a range of online activities that encourage you to be an active learner.

Learning outcomes

- Select and apply appropriate project management techniques to manage project duration and cost;
- Analyse and apply principles of cost control, cash flow planning and financial administration to ensure effective project management;
- Control project cost and duration; and
- Critically analyse, synthesise and reflect on project management techniques.



Project Design for Quality

Course coordinator

Mr. Andrew Carre, Lecturer

Course overview

Examine the processes of design management and documentation, and how these impact on the achievement of overall project objectives. This course will develop your understanding of the various elements that contribute to the project design process. You will build and apply your knowledge of how the project design process impacts on the ability of the project manager to deliver effective project outcomes.

The prime objective of this course is to develop your ability to apply quality assurance and quality control systems to produce a high-level project, while developing your knowledge of quality management and its role in successful project management.

Learning outcomes

- Define and discuss quality objectives in relation to diverse industry projects;
- Apply project management strategies to address stakeholder requirements;
- Employ project lifecycle and process management strategies to enhance project quality outcomes; and
- Apply quality management processes to produce a management plan that is responsive to client needs.

Managing Project Teams

Course coordinator

Dr Michelle Turner, Senior Lecturer

Course overview

Examine the role a project manager plays in managing their team, fostering cohesion and managing individual differences. You will explore how different managerial styles determine team structure, and develop your knowledge of how current theoretical frameworks inform team function.

This course will develop your critical understandings of the relation between team management and organisational strategic objectives and vision, and will build your understanding of project team strategies to support positive work.

Learning outcomes

- Analyse effective project team management in relation to both your own professional practice or related experience, industry feedback and theoretical academic knowledge;
- Conduct a literature review of relevant material to support your conception of effective project team management;
- Undertake a case study analysis of an industry-based project team;
- Formulate and justify a series of recommendations to improve project team function and performance; and
- Analyse the relationship between project team management and organisational objectives and success.

Evaluating and Managing Project Risk

Course coordinator

Dr Maged Georgy, Senior Lecturer

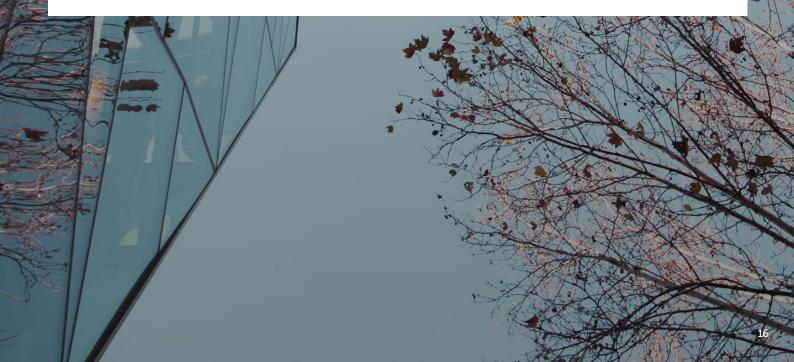
Course overview

Explore the concepts of risk in a project context, while developing your critical understanding of the principles and processes of systematic risk management.

This course will strengthen your ability to apply the principles and processes of risk management in a project environment; and build your knowledge of techniques used in the economic and financial evaluation of risk and uncertainty in projects.

Learning outcomes

- Analyse the fundamental principles of risk management as applied in a project context;
- Select and apply techniques and tools to identify and analyse risk; and
- Analyse and apply risk management processes to develop an industry risk management plan.



Project Financial Management and Appraisal

Course coordinator

Dr Eric Too, Senior Lecturer

Course overview

Project costing and financial management are among the most thought-provoking and critical facets of the project management process. With tighter budgets and increasingly competitive work environments, stakeholders need to build value for all money spent. The ability to determine and assess funding options and schemes is vital to effective project management.

In this course, you will consolidate and expand your knowledge of project costing and deepen your understanding of its relevance to the broader project development process. You will acquire the theoretical knowledge and project management skills necessary to distinguish and compare alternative financing schemes for project performance, while analysing and appraising the economic status of projects and corporations. Furthermore, you will broaden your understanding of project financial management principles, theory and practice as applicable to contemporary industry practices.

Learning outcomes

- Apply specialised knowledge of traditional and contemporary costing methods and systems to diverse projects;
- Utilise specialised economic evaluation techniques to determine and project feasibility;
- Analyse, synthesise and communicate the financial context of projects and compare alternative funding schemes for project performance;
- Critically analyse economic parameters to determine financial status within diverse organisations; and
- Research and justify why and how contemporary financial management strategies are preferable according to the project context.

Project Initiation Management

Course coordinator

Dr Tiendung Le, Lecturer

Course overview

Front-end planning is core to the effective management of projects and occurs at the stage during which high-level, strategic planning and development is undertaken. By adopting a case study methodology, this course is designed to develop the specialised knowledge and skills required to undertake effective front-end planning.

You'll critically examine the concepts, processes and tools relevant to front-end planning in local, national and global contexts. Core topics covered in this course include principles, processes and tools in front-end planning, project success factors and criteria, strategic stakeholder, team and risk management.

Learning outcomes

- Analyse and apply front-end planning theories and best practice to undertake effective planning in local and global contexts;
- Analyse, utilise and communicate project success factors and criteria to deliver project success and value;
- Critically analyse and evaluate the effectiveness of the front-end planning process to advise key decision makers engaged in the process; and
- Develop and apply front-end planning techniques to enable the effective management of projects.

Information and Technology Management

Course coordinator

Dr Christina Scott-Young, Senior Lecturer

Course overview

Critical to effective project management is evidence-based decision-making, which materialises from the analysis of reliable data and utilisation of appropriate information management systems.

This course will develop your skills to systematically evaluate and determine the information and communication needs of diverse medium- to large-scale projects, and to manage these needs through information management planning. You'll assess diverse information requirements for projects, and select and employ appropriate technologies to fulfil those requirements.

Furthermore, you will become skilled in the use of information and communication technologies—including online collaboration tools—to manage complex information generated through the project lifecycle. You will also develop the skills required to analyse quantitative and qualitative project data, and to identify trends and needs to address the different information requirements of project stakeholders.

Learning outcomes

- Analyse and evaluate the data produced through a project lifecycle to formulate a project strategy that meets the information and communication requirements of a project;
- Utilise specialised information and communication technologies to address the information management requirements of project stakeholders;
- Justify the selection and application of specialised communication tools and technology to support the information needs of a project; and
- Create and develop an information management plan to enable effective and timely decision-making and project management.

Agile Project Management

Course coordinator

Associate Dean Tayyab Maqsood

Course overview

To be effective within the ever-changing and complex IT environment, project managers need to be agile throughout the different phases of the project life cycle. Agile IT project managers are responsive, flexible, adaptive and solutions-focused. To ensure Agile Project Management, project managers must also utilise specialised methodologies which draw upon established theory and best practice.

This course will develop such specialised discipline and professional practice knowledge and skills through its focus on the theory, principles and practices of Agile Project Management.

The course is designed to develop the agile project management skills and knowledge you will require to effectively manage projects within an industry that is characterised by innovation and change.

You will build your knowledge of key agile methodologies, and analyse and critique the usability of these methodologies in comparison with more traditional project management methodologies and practices. You will further apply your specialised agile project management knowledge and skills to undertake agile project planning that replicates IT industry contexts.

Learning outcomes

- Critically analyse agile project management methodologies;
- Critique and justify the use of agile versus traditional project management methodologies in response to diverse industry scenarios;
- Select and apply agile project management methodologies to deliver effective project management planning;
- Formulate agile project management engagement strategies that effectively respond to the diverse needs of industry stakeholders.

Digital Innovation

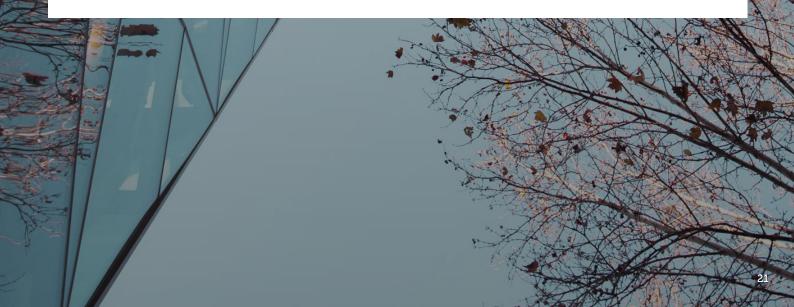
Course overview

This course explores current and emerging trends in Information and Communications Technology (ICT) field, analyse the impact of these trends on business strategies and make recommendations using a range of tools to build pilot solutions that add value to business systems and operations.

You will consolidate the skills you have acquired from previous courses by reporting on the digital disruption affecting people, processes and organisations across industries.

Learning outcomes

- Critically analyse and evaluate creative and effective recommendations to a range of problem/opportunity situations that add value to the business and its stakeholders;
- Analyse trends in ICT and frame judgements and work practice within professional, legal and ethical frameworks;
- Synthesise and apply judgement in ICT from organisational, business and innovation perspectives;
- Employ learning strategies to update knowledge in relevant ICT fields in an independent manner;
- Work in a manner that displays ethical and professional standards.



Where we rank

As one of Australia's original tertiary institutions, RMIT University prides itself on being a world leader in education, earning its international reputation for creating exceptional, employable and highly skilled graduates.



Five-star QS ranking for excellence in higher education



37th in the world for the international profile of academic staff*



In the top 15 universities in Australia*



Top 10 in Australia for employer reputation*

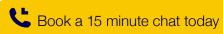




Further information



studyonline.rmit.edu.au Call 1300 701 171



Every effort has been made to ensure the information contained in this publication is accurate and current at the date of publishing. For the most up-to-date information, please refer to the RMIT University website before lodging your application.

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RMIT University CRICOS

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